

Hospital Dashboard Report

Financial Overview					
	2006	2004	2005	Group Median ²	Rating
Return on Equity	8.6	4.3	-5.2	8.5	Average ★★ ★
Economic Value Added (000's)	-1,511	-7,445	-17,540	-130	Fair ★★ ★
Financial Strength Index™	1.5	0.9	0.0	0.3	Good ★★ ★★ ★
Total Margin	3.6	1.7	-2.2	3.7	Average ★★ ★

Market Factors					
	Client	00000's	Group Median ²	Rating	
Inpatient Revenue %	39.3	61.8	54.8	Excellent	★★★★★
Surgical Cases %	47.7	52.2	22.0	Excellent	★★★★★
Expected Profit on DRGs %	9.4	1.9	-3.0	Good	★★★★★
Expected Profit on APCs %	-5.0	12.9	-17.1	Good	★★★★★
Market Share %	94.6	72.9	33.5	Good	★★★★★
Medicaid Days %**	9.1	18.5	13.2	Good	★★★★★
Medicare Days %**	51.0	49.2	52.0	Average	★★★ ★
Inpatient Disproportionate Share %	0.0	8.6	9.4	Excellent	★★★★★
Revenue Growth (last year) %	4.8	6.6	7.2	Fair	★★ ★

	C & A Sample Hospital 2005	Peer Hospital 1 2005	All U.S. 2005
Balance Sheet			
Cash & Cash Equivalents	14,250,775	52,364,649	12,007,607
Accounts Receivable	47,484,660	54,162,877	19,810,497
Total Current Assets	71,641,401	113,806,888	40,902,597
Net Fixed Assets	100,252,193	188,679,236	56,290,594
Investments	89,196,672	115,779,765	21,683,171
Total Assets	267,885,635	442,732,864	136,444,252
Current Liabilities	32,681,990	41,728,303	21,341,063
Long Term Debt	121,606,262	162,975,376	41,341,769
Equity	113,597,383	238,029,185	73,761,420

REPORT SUMMARY

The Hospital Dashboard Report offers healthcare executives and consultants a means of monitoring key hospital performance drivers by answering two questions:

- What is the overall financial position of my or any general acute care hospital?
- What are the individual strengths and weaknesses of the hospital?

KEY FEATURES

- 68 critical financial performance ratios
- Benchmark to a peer of your choice as well as the US median values
- Cleverley + Associates' proprietary indices: Hospital Cost Index[®], Hospital Charge Index[®], Financial Strength Index[®]

WHO CAN USE THE REPORT

- CEOs
- CFOs
- Directors of Finance

bottom line: absolute value